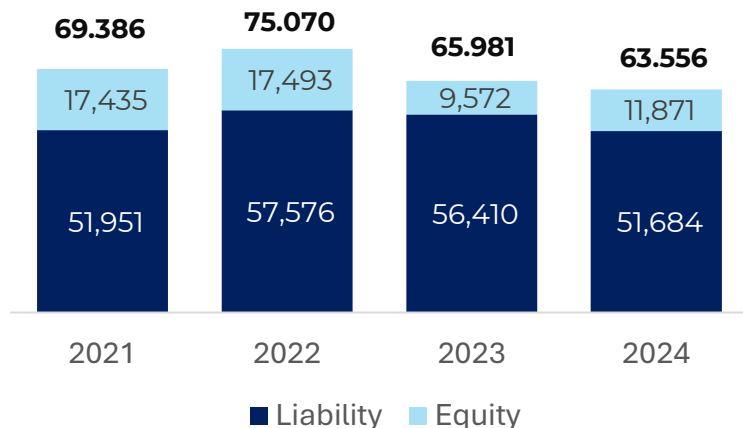


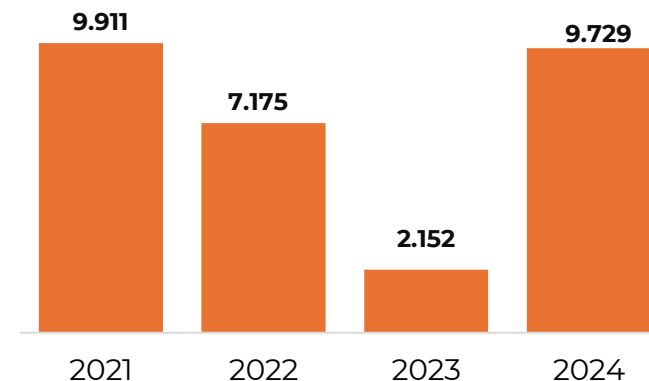
Corporate Presentation PT Wijaya Karya (Persero) Tbk

August 2025

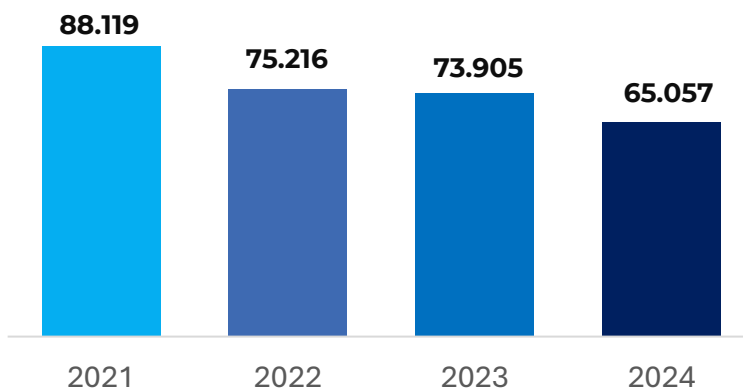
Asset



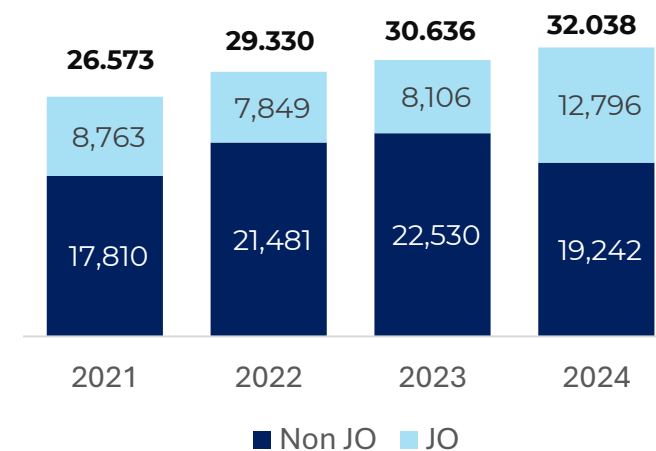
Market Cap



Order Book



Revenue JO & Non JO



Vision

Becoming The Trusted and Sustainable Integrated Infrastructure and EPC Services Company

Mission

- Providing integrated and sustainable EPC services and products based on global standard Quality, Safety, Health, and Environment principles;
- Implement a culture of learning and innovation to provide the best solutions for stakeholders, as well as ensure a high level of satisfaction;
- Committed to running business processes with the highest quality standards and the best use of technology;
- Strengthening financial resilience and growth by optimizing the use of resources to achieve sustainable profitability;
- Implement environmental management, social responsibility, ethical practices, transparency, accountability, and sustainable innovation in all aspects of the company's operations;
- Building human resources with integrity and professionalism based on company culture. Developing local wisdom through leadership practices to build comprehensive welfare.

Board of Commissioners



Jarot Widyoko
President Commissioner



Adityawarman
Independent Commissioner



Suryo Hapsoro Tri Utomo
Independent Commissioner



Harris Arthur Hedar
Independent Commissioner



Firdaus Ali
Commissioner



Rusmanto
Independent Commissioner

Board of Directors



Agung Budi Waskito
President Director



Hadjar Seti Adji
Director of Human Capital
Management & Transformation




Sumadi
Director of Finance




Hananto Aji
Director of Operation




Fafan Khoirul Fanani
Director of Risk
Management & Legal



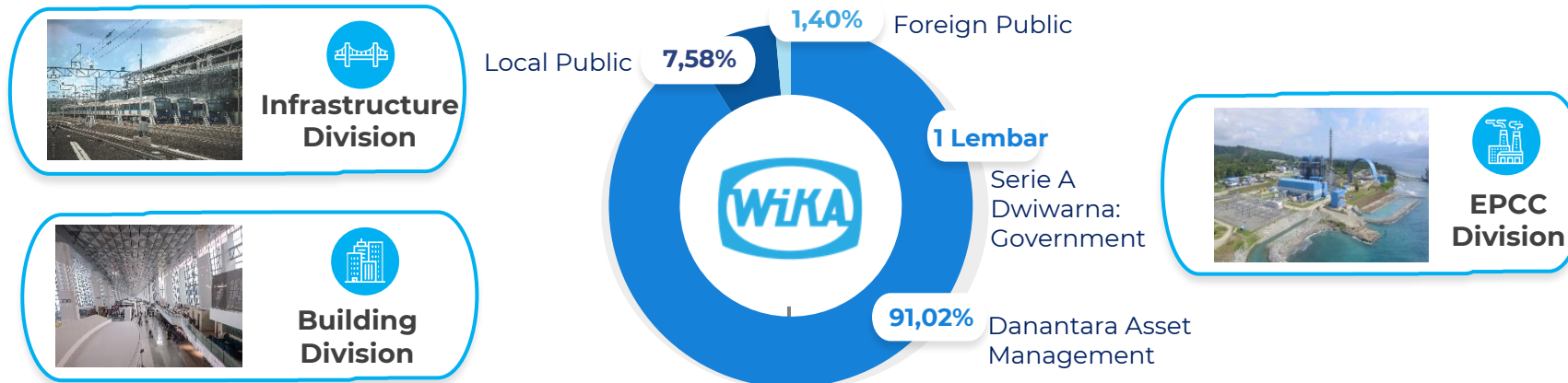
**Order Book
2024
IDR 65,06 Tn**











**Total Revenue
2024
IDR 19,24 Tn**



**Total Employees
2.064
(as of 2024)**



<p>Wika Beton</p> <p>60%</p>  <ul style="list-style-type: none"> Precast Ready mix Concrete Industry Trade <p>Public Company</p>	<p>Wika Gedung</p> <p>69,30%</p>  <ul style="list-style-type: none"> High Rise Building Construction Property Construction <p>Public Company</p>	<p>Wika Realty</p> <p>95,10%</p>  <ul style="list-style-type: none"> Real Estate dan Property Hotel & Resort Property Management <p>Private Company</p>	<p>Wika Bitumen</p> <p>99%</p>  <ul style="list-style-type: none"> Mining Natural Asphalt <p>Private Company</p>	<p>Wika Serang Panimbang</p> <p>84,17%</p>  <ul style="list-style-type: none"> Toll Road Authority for Serang-Panimbang <p>Private Company</p>	<p>Wika Tirta Jaya Jatiluhur</p> <p>83,78%</p>  <ul style="list-style-type: none"> Water Treatment Plant <p>Private Company</p>	<p>Wika Industri & Konstruksi</p> <p>98,57%</p>  <ul style="list-style-type: none"> Steel Fabrication Aluminum Casting Plastic Injection Electric Vehicle <p>Private Company</p>	<p>Wika Rekayasa Konstruksi</p> <p>97,99%</p>  <ul style="list-style-type: none"> Operating & Maintenance Power Plant Machine Instalment Green Energy <p>Private Company</p>
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*as of August 2025

55 Ongoing Projects
(30 PSN & 5 IKN)

20 Provinces in
Indonesia

18 Plants



Toll Road

Probolinggo - Banyuwangi Toll Road

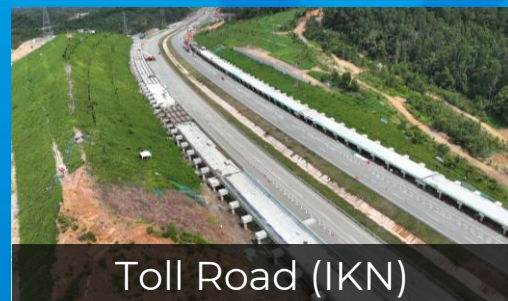
The Probolinggo - Banyuwangi Toll Road project, spanning 25,6km, aims to reduce travel time and improve connectivity as part of the Trans-Java toll road network

Progress as of August 2025: **90,47%**

Located in **East Java**

IDR **997** Billion

Wika has built 842,02km (32%)
Out of 2.631 km built in
Indonesia



Toll Road (IKN)

IKN Kariangau – Sp Tempadung Toll Road 3B-2 Segment

Enhancing connectivity for the Nusantara Capital City with a focus on sustainable infrastructure

Progress as of August 2025: **69,14%**

Located **East Kalimantan**

IDR **1.08** Trillion

This project is part of the toll
road network that supports IKN
in East Kalimantan Province



Port

Patimban Port 6th Package

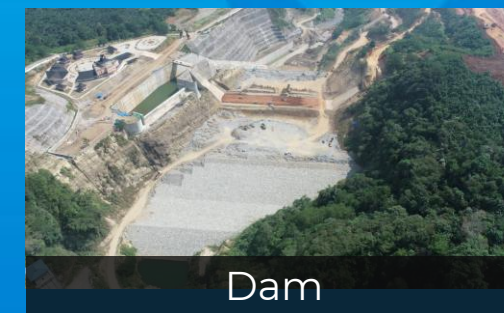
Patimban Port plays an important role in strengthening the national economy by connecting industrial estates in West Java, Central Java, and East Java to international markets.

Progress as of August 2025 : **68,06%**

Located in **West Java**

IDR **713** Billion

The Patimban Port Project in
Indonesia is one of the National
Strategic Projects (PSN) located
in West Java.



Dam

Lau Simeme Dam

Lau Simeme Dam will help reduce flooding in the city of Medan and its surrounding areas, and also to serve as a power plant with 1MW capacity and a water storage of 21 million cubic meters.

Progress as of August 2025: **98.02%**

Located in **North Sumatera**

IDR **520** Billion

Wika has built 48 Dam
(19.83%) from 242 Dam Built In
Indonesia



Industrial Plant

LPG Refrigerated Tuban

The LPG Tuban Terminal plays a crucial role in ensuring a stable supply of liquefied petroleum gas for the region, with capacity of 93.000 metric tons (MT)

Progress as of August 2025: **58,35%**

Located In **East Java**

IDR **3,58** Trillion

It serves and fulfills 35% of the national LPG needs, covering areas such as East Java, Bali, Nusa Tenggara, parts of Kalimantan, and Sulawesi.



Power plant

Palu Steam Power Plant 2x50MW

One of power plant portfolio construct by WIKA, supports electrifications in Central Sulawesi.

Progress as of August 2025: **94,21%**

Located In **Cetral Sulawesi**

IDR **2,21** Trillion

WIKA has built 14.750,9MW (20,8%) out of 152.164MW built in Indonesia



Power Transmission

Submarine Cable 150 kV Sumatera-Bangka

Submarine Cable 150 kV Sumatera-Bangka, spanning 25,7 km, aims to replace Bangka Island's diesel-electric system with Sumatra's electricity, reducing costs and improving stability.

Progress as of August 2025: **92,23%**

Located In **South Sumatera**

IDR **1,12** Trillion

This project is the government's effort to expand the national electricity grid and ensure better energy access for the community.



Irrigation

Rentang Irrigation Package 7

To Increase agricultural productivity and achieve food self-sufficiency by optimizing irrigation services.

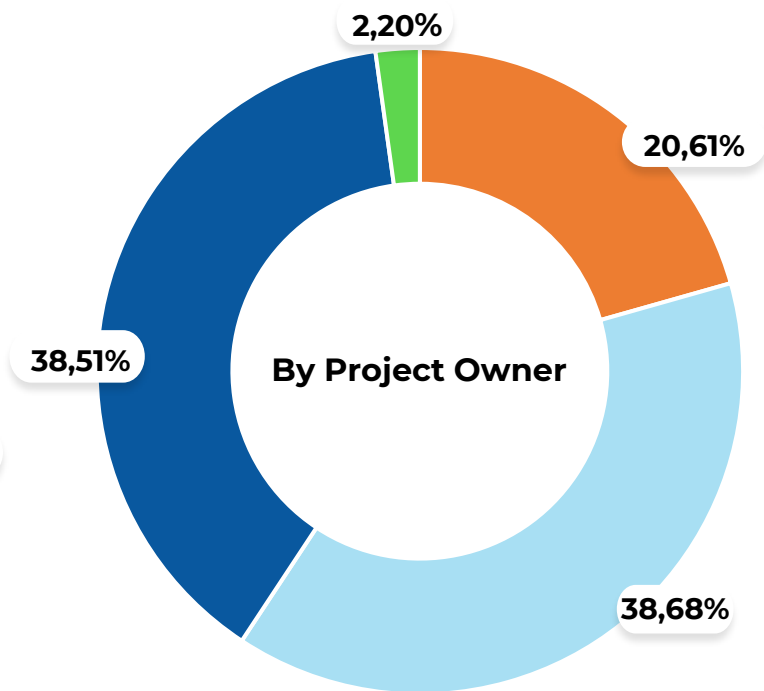
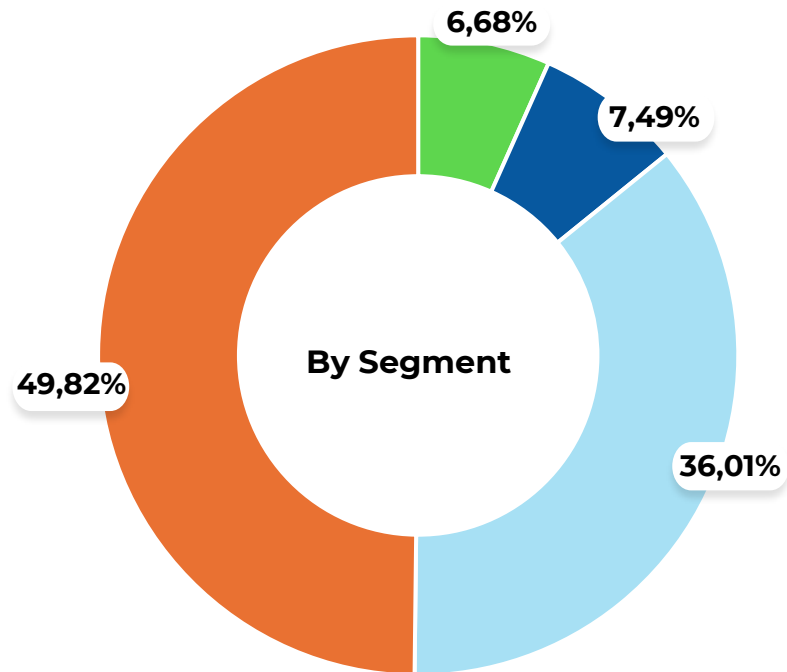
Progress as of August 2025: **94,60%**

Located In **DKI Jakarta**

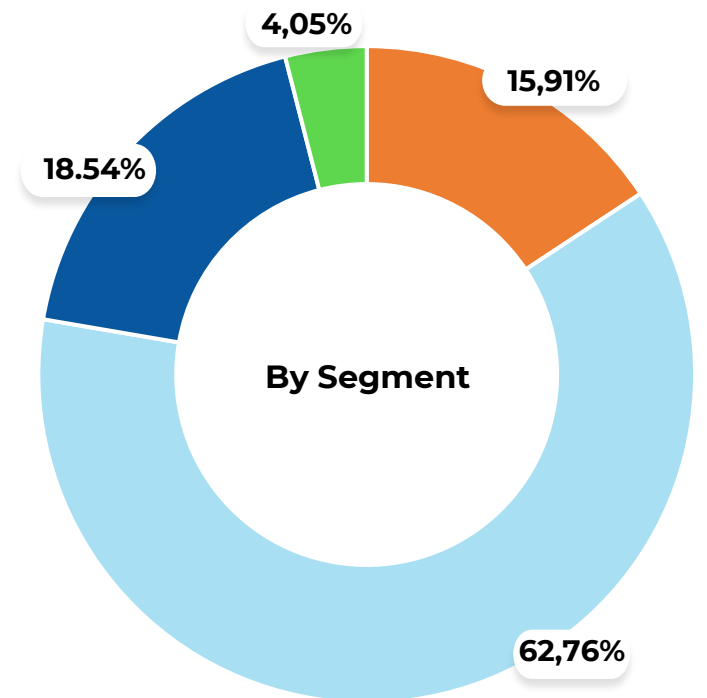
IDR **298** Billion

WIKA supports the the supply chain in Indonesia's agricultural sector.

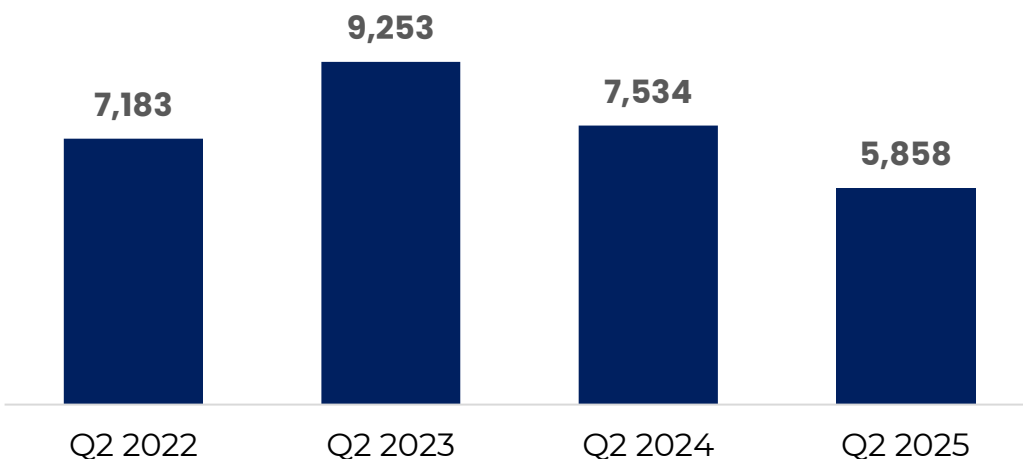
New Contract **IDR5,25** Trillion



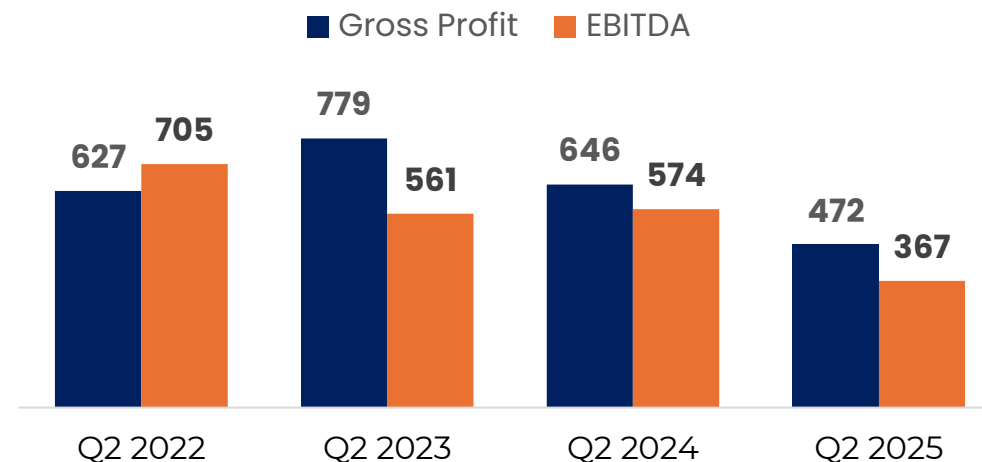
Remain Order Book **IDR 39,53** Trillion



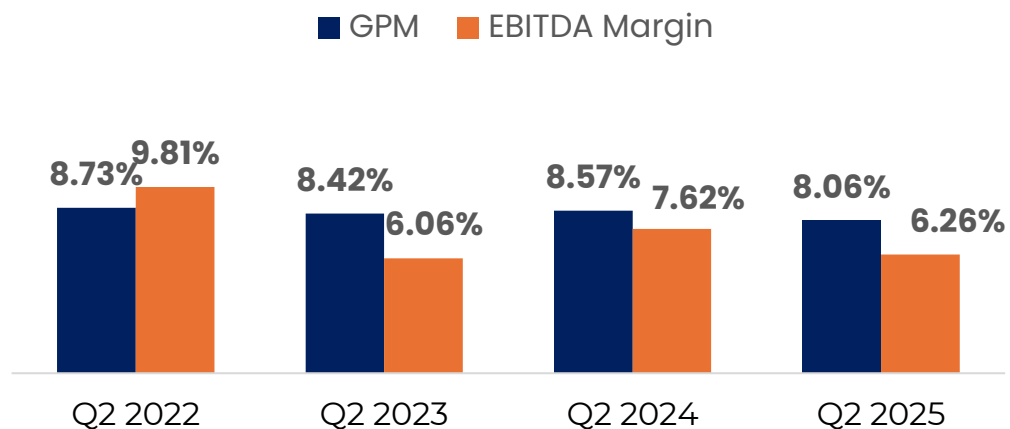
Sales (Bn Rp)



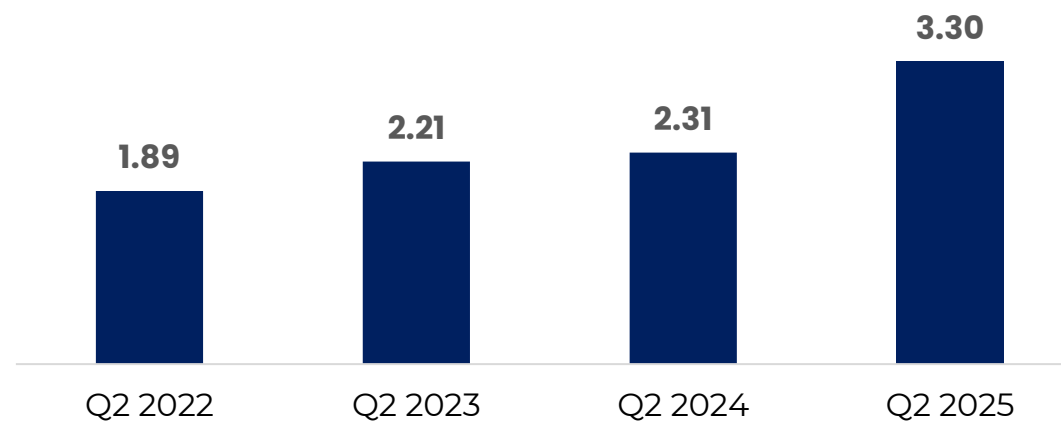
Gross Profit & EBITDA (Bn Rp)



GPM & EBITDA Margin



Gearing Ratio (x)



Method	Description & Purpose	Progress	Method	Description & Purpose	Progress
1 Financial Restructuring	<ul style="list-style-type: none"> Relief of principal and/or interest payments Signing of loan restructuring and approval of RUPO/RUPSU 	<ul style="list-style-type: none"> Loan restructuring with Financial Institution has been completely signed on Feb 28, 2024 WIKA has paid bond debt worth IDR1.19 trillion in 2024 and banking & bond debt worth IDR1.03 trillion in 2025 which comes from operating cash (not PMN funds) 	4 Asset Recycling	Divest the Company's investment assets in accordance with the business model and obtain cash funds to strengthen the Company's capital	All non-core investment assets are included in the 2024 & 2025 divestment plan
2 Improvement of Governance and Risk Management	Improvement of procedures and operations to ensure the check and balance process	<ul style="list-style-type: none"> Implementation of digitalization of publicly accessible procurement (WISE) for procurement with good governance ESG implementation and policy implementation Integrated Governance Guidelines have been implemented through the entire WIKA Group Digitization of mailing system through the implementation of the We-Office Application and the implementation of paperless culture SAP-based ERP that has real time monitoring features ICoFR audit for financial statement control improvement 	5 Portfolio Orderbook Improvements	Improving the orderbook portfolio, focusing on projects with monthly progress payments with the aim of reducing cash deficits and working capital needs	Government project portfolio with monthly payment increased to 96% from 35.5% (2019 vs Q2 2025)
3 Acceleration of Troubled Debt Collection	<p>Acceleration of collection of non-performing receivables:</p> <ul style="list-style-type: none"> Establishment of a special unit for collection of receivables Carry out the claim process either through bilateral negotiations, and/or mediation of authorized institutions. 	<ul style="list-style-type: none"> The establishment of the Asset Management Division in 2023 Acceleration of litigation, arbitration and mediation processes Non-performing receivables value down 23% (FY 2024 vs FY 2023) 	6 Decrease in Operating Expense	<ul style="list-style-type: none"> The reduction of operating expenses with several initiatives includes: <ul style="list-style-type: none"> Implementation of HR standardization based on ERP system Reorganization adjusts to the company's business focus Lean construction 	<ul style="list-style-type: none"> Implementation of Negative Employee Growth Policy Result in IDR 15 billion efficiency per month of employee costs
			7 Decrease in Supply Chain Financing	Restructuring and downgrading of supply chain financing loans (SCF).	Starting in 2023, there are no more WIKA projects using SCF
			8 Strengthening Capital Structure	Strengthening the capital structure through capital injection by issuing new shares through the rights issue mechanism	<ul style="list-style-type: none"> Based on UU No. 62/2024 WIKA was approved additional capital injection (PMN) of Rp2 T. However, UU No. 1/2025 prohibits SOE to receive PMN except for government assignment through Presidential Regulation. Therefore, it is necessary to discuss with Series A Dwiwarna and Majority Series B Shareholder.

"Cash focused, lean and fit for future"

Immediate



1 Cash Focused

Increased cash liquidity and improved corporate health ratios

- 1.1 Acceleration of receivables collection
- 1.2 Loan restructuring (MRA) and SCF balance reduction
- 1.3 Strengthening the company's capital structure through PMN
- 1.4 Divestment of subsidiaries and associated entities

Short term



2 Project execution excellence

Strengthen value engineering to optimize planning and as a basis for project control and supervision

- 2.1 Implementation of the winning war room
- 2.2 SCM optimization performance
- 2.3 Implementation of the zero accident program
- 2.4 Application of lean construction
- 2.5 Transformation of integrated project control system
- 2.6 Implementation of a worker activity monitoring system

Mid-Long Term



3 Portfolio balancing

Sinergi bisnis dan optimasi pengelolaan portofolio proyek serta ekspansi pasar melalui kemitraan

- 3.1 Synergy transformation between parent and subsidiary companies
- 3.2 Portfolio balancing through new business models for recurring income with minimal CAPEX
- 3.3 Portfolio strengthening through blue ocean, high-value added, and sustainable strategies
- 3.4 Centralization of WIKA group marketing.
- 3.5 Addition of WIKA LSP scheme license



4 Lean Organization

- Establishment of a responsive and agile organizational structure

- 4.1 Alignment of organizational structure
- 4.2 Implementation of WIKA group shared services
- 4.3 Implementation of lean office



5 Risk Management

- Strengthening corporate governance and project risk management

- 5.1 Integrated governance of the parent company and subsidiaries
- 5.2 Implementation of integrated contract and claims management
- 5.3 JO governance transformation



6 IT / Digitalization

- Improved IT usability in on-site, off-site, and back office
- Alignment of backbone and operational digital systems

- 6.1 Digital transformation of business processes: commissioning, correspondence, four eyes principles, asset management, CSI, document filling system
- 6.2 IT governance transformation of subsidiaries
- 6.3 SAP integration with BIM, E-SCM, digital invoicing, and digitization of vendor management
- 6.4 Digitization and integration of personal databases between HCMS and CRM for the tender process



7 Human Capital Management (WIKA personnel with AKHLAK character)

- Increasing the capabilities (competent, adaptive, collaborative) of talent in accordance with business development
- Strengthening the company's culture (trust, loyalty, and harmony)

Pillar/Enabler

Strategic Goals

Strategic Initiatives

Environment



- **Non-OPC Cement** Uses
- Development of **eco-friendly concrete**
- Utilization of **Renewable Energy**
- **Low Carbon Certification**



Modular construction produces **41-45% less CO2** than conventional methods



- Solar Water Heater
- Electric Photovoltaic
- Solar Panel Lamp
- Electrical Motorcycle (Gesits)



Supporting **Sustainability** through renewable energy project



Social

Human Resources (HR)

- Preparation and approval of the **Respectful Workplace Policy**
- **Increasing ESG capabilities** and awareness among employees



WIKASATRIAN encourages social issues through training and development for Local Residents in terms of:

1. **Hospitality**
2. **Bioaqua culture**
3. **Economic Resilience of Local Communities**

Prevention of Stunting in the Operating Area



Preparing Next Generation through Scholarship Program



Governance

WIKA'S COMMITMENT

Sustainability Policy

Implementation of ESG-based governance



ESG Committee

Through the **Transformation and Business Strategy Division** as the division responsible for the implementation of ESG in the WIKA Group

WIKA GROUP ESG ROADMAP IMPEMENTATIONS



WIKA's Net Zero Target by 2050



Improvement of WIKA ESG Implementation in 2028

Awards

PLATINUM Award - Indonesia CSR Award 2024

PLATINUM Award - Indonesia SDGS Award 2024

Green Economy Award- Detik Finance 2024

Award for the Construction Sector- IDX Channel ESG Awards 2024



ESG Score **53/100**
S&P Global



ASEAN Corporate Governance Score **94.02**
Sangat Baik



Thank You

Jl. DI. Panjaitan No.Kav. 9-10, RT.1/RW.11, Cipinang Cempedak,
Kecamatan Jatinegara, Kota Jakarta Timur, Daerah Khusus
Ibukota Jakarta 13340